





SIES (Nerul) College of Arts, Science and Commerce (Autonomous) Syllabus for Approval BACHELOR OF MANAGEMENT STUDIES

Sr. No.	Heading	Particulars
1	Title of the course	BACHELOR OF MANAGEMENT STUDIES
2	Year	First Year
3	Semesters	I and II
4	Level	UG
5	Pattern	03 years & 06 semesters CBGS
6	Status	New
7	To be implemented from	From Academic year 2024-25 in a progressive manner

Dated: 29th June, 2024

Signature

Dr. Koel Řoychoudhury AC Chairperson NERUS NERUS NERUS NERUS NERUS NAVI NERUS NA NERU

Mr. Chaitanya Songirkar Head of the Department

Sri Chandrasekarendra Saraswati Vidyapuram, Plot I-C, Sector V, Nerul, Navi Mumbai – 400706 INDIA

Tel No: 61196409, 61196410, 61196402, 61196413, 61196414, 61196415, 27708371

Fax No: 022-27713356, Email: ascnsies@sies.edu.in / siesascn@yahoo.in, Website: www.siesascn.edu.in













SIES (Nerul) College of Arts, Science and Commerce (Autonomous)

BACHELOR OF MANAGEMENT STUDIES (B.M.S.)

Sr. No.	Heading	Particulars
1	Title of the course	BACHELOR OF MANAGEMENT STUDIES
2	Eligibility for admission	HSC or Equivalent
3	Minimum percentage	45%
4	Semesters	I and II
5	Level	UG
6	Pattern	03 years & 06 semesters CBGS
7	To be implemented from	From Academic year 2023-24 in a progressive manner







SIES (Nerul) College of Arts, Science and Commerce (Autonomous) (Affiliated to University of Mumbai)

RE-ACCREDITED GRADE "A" BY NAAC (3rd CYCLE)

BOARD OF STUDIES SYLLABUS FOR BACHELOR OF MANAGEMENT STUDIES (B.M.S.)

(WITH EFFECT FROM THE ACADEMIC YEAR 2023-2024)

OBJECTIVES OF THE PROGRAMME:

- To impart and appreciate thorough knowledge of business and its surroundings.
- To develop the professional attitude with aptitude, skills, and competence required to execute and evaluate decisions, policies and strategies.
- 3. To provide exposure to the operational environment of business
- 4. To develop future managers with skills to cope with changing market needs
- To increase the Industry-Academia interface.

PROGRAM OUTCOME:

Upon completion of the BMS program, students will possess the following capabilities:

- Acquire fundamental knowledge and practical understanding of management education applicable to the current global context.
- Acquire knowledge and competencies to leverage opportunities in management profession.
- 3. Recognize the interconnectedness of different management functions.
- Display professionalism, self-awareness, and effective communication aptitudes.
- 5. Understand the ethical implications associated with business decision-making.
- Develop comprehensive analytical and problem-solving skills.

SCHEME OF MODULES

	STER I					
Sr. No	Course code	Credits	Course Name			
I	Major Departmen	nt Specific	Course (DSC)			
1	U23MS1MJ01	04	PRINCIPLES OF MANAGEMENT			
	U24MS1MJ02	02	INTRODUCTION TO FINANCIAL ACCOUNTING			
п	Minor Departmen	nt Specific	Course			
		-	NIL			
ш	Open Electives (C	E)/ Gener	ic Electives			
1	U24BE1E01	02	BUSINESS ECONOMICS - I			
2	U24COM1E02 02 BUSINESS LAW-I					
IV	VOCATIONAL COURSE (VC) & SKILL ENHANCEMENT COURSE (SEC)					
1	U24MS1VSC01	02	QUANTITATIVE TECHNIQUES IN MANAGEMENT – I			
2	U24MS1SEC01	02	INTRODUCTION TO OFFICE 365 – I			
v	ABILITY ENHANCINDIAN KNOWLEI		URSE(AEC)/VALUE EDUCATION COURSE (VEC) / M (IKS)			
1	U24MS1AEC01	02	BUSINESS COMMUNICATION - I			
2	U24MS1VEC01	02	UNDERSTANDING INDIAN SOCIETY & CONSTITUTIONAL VALUES			
3	U24MS1IKS01	02	INDIAN MANAGEMENT THOUGHTS AND PRACTICES			
ví	CO-CURRICUR	AL COUR	SES (CC)			
	U24CC1PS01	02	UNLOCKING POWER OF SELF			

	U24CC1DLLE01	02	DLLE
	U24CC1NSS01	02	NSS
TOTA	L CREDITS	22	



PRINCIPLES OF MANAGEMENT

COURSE CODE: U24MS1MJ01

COURSE CREDIT: 04

1 credit - 15 lectures

1 lecture is 60 minutes

Objectives:

- Integrate management principles into management practices.
- Assess managerial practices and choices relative to ethical principles and standards.
- Specify how the managerial tasks of planning, organizing, and controlling can be executed in a variety of circumstances.
- Determine the most effective action to take in specific situations.

Sr. No	Syllabus	No. of lectur es
01	Module -1- Introduction to Management	15
	Management: Concept, Significance, Role & Skills, Levels of Management, Concepts of PODSCORB, Managerial Grid. Evolution of Management thoughts, Contribution of F.W Taylor, Henri Fayol and Contingency Approach.	
02	Module-2 -Planning and Decision Making Planning: Meaning, Importance, Elements, Process, Limitations and MBO.	15
	Decision Making: Meaning, Importance, Process, Techniques of Decision Making.	

	Module-3 -Organizing	
03		15
	Organizing: Concepts, Structure (Formal & Informal, Line &	
	Staff and Matrix), Meaning, Advantages and Limitations	
	Departmentation: Meaning, Basis and Significance	
	Span of Control: Meaning, Graicunas Theory, Factors affecting	
	span of Control Centralization vs Decentralization	
	Delegation: Authority & Responsibility relationship	
04	Module-4 - Directing, Leadership, Co-ordination and	15
	Controlling	
	Directing: Meaning and Process	
	Leadership: Meaning, Styles and Qualities of Good Leader	
	Co-ordination as an Essence of Management	
	Controlling: Meaning, Process and Techniques	
	Recent Trends: Green Management & CSR	

References:

Principles of Management, Tripathi Reddy, Tata Mc Grew Hill

Management Text & Cases, VSP Rao, Excel Books, Delhi

Management Concepts and OB, P S Rao & N V Shah, Ajab Pustakalaya

Essentials of Management, Koontz II & W., Mc. Grew Hill, New York



The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 40 marks
- ☐ Semester end examination 60% i.e. 60 marks

(A) Internal Assessment 40 marks

Description				
Internal tests of 20 marks each Q.1 Multiple choice Questions/True or False - 10 Marks Q.2. Attempt 2 questions out of 3 questions (5 marks each) 10 Marks	20			
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	15			
Class Participation	5			
Total	.40			



B) Semester end examination 60 marks

PAPER PATTERN

Duration : 2 hours	
Total Marks: 60	
Q.1 15 marks OR 15 marks	15 Marks
Q.2 15 marks OR 15 marks	15 Marks
Q.3 15 marks OR 15 marks	15 Marks
Q.4 15 marks OR 15 marks	15 Marks
Total	60

Note:

- Q.1, 2 and 3 15 marks question may be divided into sub questions of 7 and 8 or 10 and 5, if required.
- Q.4 May include theory (short notes) (Any 3 out of 5) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (16 out of 40) and 40% (24 out of 60) in semester end examination.

INTRODUCTION TO FINANCIAL ACCOUNTING

COURSE CODE: U24MS1MJ02

COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture- 60 minutes

Objectives

	To understand the basic concept in bookkeeping and accountancy
	To impart knowledge on passing of journal entries and converting the journal entries into ledger
400	To learn the concept of depreciation and its application
-	To learn the preparation of trial balance and final accounts

Sr. No	Syllabus	No. of lectures
01	Module -1- Introduction to Financial Accounting	15
	Meaning and Scope of Accounting: Need and development, definition: Book Keeping and accounting, Persons interested in accounting, Branches of accounting, Objectives of Accounting.	
	Accounting principles: Introductions to Concepts and conventions. Introduction to Accounting Standards: Meaning and Scope)	
	 ❖ AS 1: Disclosure to Accounting Policies ❖ AS 9: Revenue Recognition. 	
	AS 10: Accounting for Fixed Assets. International Financial Reporting Standards (IFRS): Introduction to IFRS	
	❖ IAS-1: Presentation of Financial Statements (Basic Knowledge)	

	* IAS-2: Inventories (Basic Knowledge)	
	Module-2 - Accounting Transactions	
02	Accounting transactions: Accounting cycle, Journal,	15
	Journal proper, Opening and closing entries,	
	Relationship between journal & ledger: Rules	
	regarding posting: Trial balance: Subsidiary books	
	(Purchase, Purchase Returns, Sales, Sales Returns &	
	cash book -Triple Column), Bank Reconciliation Statement.	
	Expenditure: Classification of Expenditure- Capital,	
	revenue and Deferred Revenue expenditure Unusual	
	expenses: Effects of error: Criteria test.	
	Receipts: Capital receipt, Revenue receipt, distinction between capital receipts and revenue receipts	
	П	
	Profit or Loss: Revenue profit or loss, capital profit or loss	

References:

п								
ш	Accounting	Principles b	v R.N.	Anthony	and J.S.	Reece.	Richard Irw	rin, Inc

- Advance Accounts by Shukla and Grewal, S. Chand and Company (P) Ltd., New Delhi
- Advanced Accountancy by R.L Gupta and M. Radhaswamy, S. Chand and Company (P) Ltd., New Delhi
- Company Accounting Standards by Shrinivasan Anand, Taxman, New Delhi
- Compendium of Statement and Standard of Accounting, ICAI
- Financial Accounting a Managerial Perspective, Varadraj B. Bapat, Mehul Raithatha, Tata McGraw Hill Education Pvt. Ltd., New Delhi Business

The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 40 marks
- ☐ Semester end examination 60% i.e. 60 marks

(A) Internal Assessment 40 marks

Description	Marks
Internal tests of 20 marks each	10
Q.1 Multiple choice Questions/True or False - 10 Marks	
Q.2. Attempt 2 questions out of 3 questions (5 marks each) 10 Marks	
Case Study/ Case-let/ Situation Analysis - (Group Activity or Individual	5
Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story	
Telling/ Presentation/ Written Home Assignment/ Industry Analysis -	
(Group Activity or Individual Activity)/ Literature Review/ Book Review/	
In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report	
Writing/Precis Writing. (Any one of these)	
Total	20



B) Semester end examination 60 marks

PAPER PATTERN

Duration: I hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks	10 Marks
Two short notes out of four for 5 marks each/ numerical/ case study	
Total	30

Note:

Q.1, 2 - 10 marks question may be divided into sub questions if required.

1. Q.3 May include theory (short notes) / Numerical/ case study.

Passing criteria: Minimum 40% in Internal (8 out of 20) and 40% (12 out of 30) in semester end examination.

Business Economics- I

COURSE CODE: U24BE1E01

COURSE CREDIT:

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- To examine the basic principles of Business Economics and their applications in business decisions
- To orient students with cost, output and pricing decisions based on different market structures.

Course Outcomes:

- 1. Students will be able to explain basic principles of Business Economics and its applications in the real world.
- 2. Students will be able to classify market structures with respect to various economic variables.

Sr No.	Syllabus	No. of lectures
IF	Module -1: Fundamental Concepts and Business Decision Principles Scope and Importance of Business Economics, basic tools of Economic Analyses. Demand and Supply Analyses-Various Concepts of Demand, Law of Demand, Nature of Demand Curve under different markets, Law of Supply. The basics of market demand, market supply and equilibrium price-shifts in the demand and supply curves and equilibrium. Elasticity of Demand-significance, types and measurement of elasticity of demand (Price, income cross and promotional)	15
2	 (numerical illustrations, Case Study) Module-2: Production Function, Cost concepts and Market structure Production function: Meaning, Types of Production Function, Concept of isoquants, Theories of Production – Short Run Production Function-Law of Variable Proportions, Long run production function and Laws of Returns to Scale, Least Cost Factor Combination for a given output. Cost concepts: Accounting cost and economic cost, implicit and explicit cost, Opportunity Cost, fixed and variable cost - total, average and marginal cost – Behavior of Cost and Cost Output Relationship in the Short Run and Long Run (hypothetical numerical problems), LAC and Learning curve Break even analysis (with business applications- case Studies) Market structure: Perfect Competition – Features, Firm as a price taker. Monopoly – Features, Price Discrimination under Monopoly. Monopolistic competition: Features, Product differentiation. Oligopolistic markets: key attributes of oligopoly - Collusive and non-collusive oligopoly market. 	15

REFERENCES:

- Mehta, P.L.: Managerial Economics Analysis, Problem and Cases (S. Chand & Sons, N. Delhi, 2000)
- Hirchey .M., Managerial Economics, Thomson South western (2003)
- Salvatore, D.: Managerial Economics in a global economy (Thomson South Western Singapore, 2001)
- Frank Robert, H, Bernanke, Ben S., Principles of Economics (Tata McGraw Hill (ed.3))
- Gregory Mankiw., Principles of Economics, Thomson Southwestern (2002 reprint)
- Samuelson & Nordhaus.: Economics (Tata McGraw Hills, New Delhi, 2002)
- Pal Sumitra, Managerial Economics cases and concepts (Macmillan, New Delhi, 2004)

SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- (A) Internal assessment 40% i.e. 20 marks
- (B) Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Marks
Internal tests of 10 marks each Q.1. Multiple choice Questions/True or False - 10 Marks OR Q.1. Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 question out of 3 questions (5 marks each)- 5 Marks	10
One Project and Viva voce/Presentation/Case studies/Assignments	5
Attendance and Class behavior	5
Total	20

(B) External Assessment 30 marks

Duration - 1 Hr	
Total Marks - 30	201
Q.1 10 marks OR 10 marks	10
Q.2 10 marks OR 10 marks	10
Q.3 10 marks	10
Two short notes out of four for 5 marks each/ numerical/ case study	100
Total	30
Note:	
Q.1, 2 - 10 marks question may be divided into sub questions if required.	
Q.3 May include theory (short notes) / Numerical/ case study.	

Passing criteria: Minimum 40% in Internal (8 out of 20) and 40% (12 out of 30) in semester end examination.

BUSINESS LAW- I

COURSE CODE: U24COM1E02

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture- 60 minutes

Objectives

To gain knowledge of the branches of law which relate to business transactions, certain corporate bodies, and related matters

Also to understand the applications of these laws to practical commercial situations

Sr. No	Syllabus	No. of lectur es
01	Module -1- Indian Contract Act 1872 Contract Act, 1872: Essential elements of Contract; Agreement and Contract – Capacity to Contract, Free consent, consideration, lawful objects/ consideration, Breach of contract. Remedies for breach of Contract.	15
02	Module-2 - Negotiable Instrument Act, 1981: Introduction of Negotiable Instruments - Characteristics of negotiable instruments, Promissory notes, Bills of exchange, Cheque, Dishonour of Cheque.	15

References:

Elements of mercantile Law - N.D.Kapoor

Business Law - P.C. Tulsian

Business Law - SS Gulshan

Indian contract Act - Dr. Avtar Singh



The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 20 marks
- ☐ Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Mark
	s
Internal tests of 10 marks each Q.1. Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	10
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5
Class Participation	5
Total	20



B) Semester end examination 30 marks PAPER PATTERN

Duration: 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (68 out of 20) and 40% (12 out of 30) in semester end examination.

MUMBA!

QUANTITATIVE TECHNIQUE IN MANAGEMENT-1

COURSE CODE: U24MS1VSC01

COURSE CREDIT: 02

COURSE NAME: Quantitative Analysis I

1 credit - 15 lectures

1 lecture is 60 minutes

Course Objectives:

To develop the students ability to deal with numerical and quantitative issues in business.

To enable the use of statistical, graphical and algebraic techniques wherever relevant.

To have a proper understanding of Statistical applications in Economics and Management,

Unit	Details	Lectures
I	Presentation of Data	
	Introduction to Statistics, Data, Types of Data, Frequency Distribution:	
	Discrete and Continuous; Graph: Bar Diagram, Pie Chart, Histograms,	
	Frequency Curve,	
	Measures of Central Tendency	
	Arithmetic Mean, Median (Calculation and Graphical using Ogives), Mode	
	(Calculation and Graphical using Histogram).	15
	Measures of Dispersion	
	Range with Coefficient of Range, Quartiles with Coefficient of Quartiles,	
	Standard Deviation, Variance with Coefficient of Variation, Skewness and	
	Kurtosis (Only Concept).	
п	Time Series	
	Least Square Method, Moving Average Method, Determination of Seasons.	
	Index Numbers	
	Simple Aggregate Method, Weighted Aggregate Method, Simple Average of	15
	Price Relatives, Weighted Average of Price Relatives, Chain Base Index	(000)
	Numbers, Base Shifting, Cost of Living Index Number.	

References:

Statistics for Management by Richard I. Levin and David S. Rubin, Seventh Edition, Pearson.

Fundamental of Applied Statistics by S. C. Gupta and V. K. Kapour, Sultan Chand & Sons.

Statistics by Murray R. Spiegel and Larry J. Stephens, Third edition, Schauma's Outlines.



The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 20 marks
- ☐ Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 40 marks

Description	Mark s
Internal tests of 10 marks each Q.1 Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	10
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5
Class Participation	5
Total	20



B) Semester end examination 60 marks PAPER PATTERN

Duration : 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

- Q.1 and 2 10 marks question may be divided into sub-questions of 5 and 5, if required.
- Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester-end examination.

INTRODUCTION TO OFFICE 365-1

COURSE CODE: U24MS1SEC01

COURSE CREDIT: 02

COURSE NAME: INTRODUCTION TO OFFICE 365-1

1 credit - 15 lectures

1 lecture is 60 minutes

Course Objectives:

Course participants will learn to use and apply the following applications in instruction:

U Outlook, One-Drive, Skype, Word, PowerPoint.

Developing comprehensive skills with Microsoft applications to create organized and productive content.

Unit	Details	Lectures
1		
	Word 365 Basic	
	Word 365 Advanced	15
	PowerPoint: Basics	
	PowerPoint: Enhancing and finalizing a presentation	
I		
	Outlook: Email	
	Outlook: Calendar, Tasks, People, and more	
	OneNote 365	15
	One-Drive	

References:

Withee, K., Reed, J., Withee, R. (2018). Office 365 for Dummies. United Kingdom: Wiley.
Wilson, K. (2018). Essential Office 365 Third Edition: The Illustrated Guide to Using Microsoft Office. United Kingdom: Elluminet Press.
Lambert, J. (2023). Microsoft Word Step by Step (Office 2021 and Microsoft 365). United States: Pearson Education.
Holler, J. (2022). The Microsoft Office 365 Bible: 9 Books in 1: the Most Updated and Complete Guide to Excel, Word, PowerPoint, Outlook, OneNote, OneDrive, Teams, Access and Publisher from Beginners to Advanced. United States: James Holler.
Basham, S. (2021). Microsoft Word in easy steps: Covers Microsoft Word in MS 365

suite. United Kingdom: In Easy Steps Limited.

The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 20 marks
- ☐ Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Mark
Internal tests of 10 marks each Q.1 Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	10
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5
Class Participation	5
Total	20



B) Semester end examination 30 marks PAPER PATTERN

Duration: 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



BUSINESS COMMUNICATION- I

COURSE CODE: U24MS1AEC01

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

Enhancing the proficiency of speaking and writing of students.
To Create Job-readiness among students.
To bridge the gap between campus and industry.
To enhance the personal branding of students through digital media.
To demonstrate the overall communication skills of students in today's business world.

Serial No.	Syllabus	No. of Lectures
01		15
	Module -1- Introduction to Business Communication	
	Concept of Communication: Meaning, Definition, Process, Feedback.	
	Channels and Objectives of Communication: Channels	
	Formal and Informal- Vertical, Horizontal, Diagonal,	
	Grapevine.	
	Objectives of Communication.	
	Methods and Modes of Communication: Methods: Verbal	
	and Nonverbal, Characteristics of Verbal Communication	
	Characteristics of Non-verbal Communication, Business	
	Etiquette, Modes: Computers and E- communication Video	
	and Satellite Conferencing and Little reference to traditional modes.	
	Problems in Communication /Barriers to Communication:	
	Physical/ Semantic/Language / Socio-Cultural /	
	Psychological / Barriers, Ways to Overcome these Barriers.	

	Listening: Importance of Listening Skills, Cultivating good Listening Skills	
02	Module 2 :Personnel Correspondence Statement of Purpose Personal Branding : Job Application Letter and Resume, Linked in Profile Building, Face Book Profile Building, Letter of Acceptance of Job Offer, Letter of Resignation. Commercial Terms used in Business Communication. Class Activities/Project: Digital Exhibition on Tools /Methods/Mediums/Barriers etc of Communication.	15

REFERENCES:

U	Essentials of Business Communication , Rajendra Pal and J.S Korlahalli, Sultan Chand and Sons
	Publishing House.
	Business Communication: A Practice Oriented Approach by Shalini Kalia Et Al, Publisher : John
	Wiley.
0	Business Communication -I ,Nina Roy Choudhury ,Lekha Nambiar .Seventh Revised Edition
	2022, Vipul Prakasan.
0	Business Communication -I ,Dr.Neeta Chakravarty, Manan Prakashan.
	You Are the Brand by Mike Kim, Wall Street Journal ,Forwarded by Todd Herman.
0	How to create Personal Branding without spending a fortune by Humphrey Snyder.
	Personal Branding : The Complete Step-by-Step Beginners Guide to Build Your Brand in :
	Facebook, Youtube, Twitter and Instagram by Glary Clarke.
0	LinkedIn for Personal Branding : The Ultimate Guide by Sandra Long, Amazon.in

315, \$CEVE

MADI MUSIE 47

The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 20 marks
- ☐ Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Mark
Internal tests of 10 marks each Q.1 Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	10
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5
Class Participation	5
Total	20



B) Semester end examination 30 marks PAPER PATTERN

Duration: 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.

MERUL

INDIAN MANAGEMENT THOUGHTS AND PRACTICES COURSE CODE: U24MS1IKS01 COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture is 60 minutes

Objectives

To understand the concept of Indian Management Thoughts and Practices
To impart the Managerial Lessons from ancient scriptures.
To understand the Learning systems and Self-management

To understand the Evolution of Learning Systems in India

Sr. No	Syllabus	No. of lectures
01	Module -1- Introduction to Indian Management Thoughts and Practices (IMTP). Indian Management Thoughts and Practices: Meaning, Features, Need, History, Relevance, Principles Practised by Indian Companies, Requisites, Elements, Role of IMTP in Managerial Practices, IMTP in Governance.	15
	Management Lessons from Scriptures: Management Lessons from Vedas, Management Lessons from Mahabharata, Management Lessons from Bible Management Lessons from Quran, Management Lessons from Kautilya's Arthashastra. Indian Heritage in Business, Management, Indian Management v/s Western Management. Values for Managers, Trans- Cultural Human Values in	
	Management and Management Education, Secular v/s Spiritual Values in Management, Importance of Value System in Work Culture	(And

	Module-2 - Indian Systems of Learning	
02	Gurukul System of Learning: Meaning, Features, Advantages, Disadvantages Modern System of Learning: Meanings, Features, Advantages, Disadvantages, Karma: Meaning, importance of Karma to Managers,	15
	Nishkama Karma Laws of Karma: The great law, Law of creation, Law	
	of Humility, Law of Growth, Law of Responsibility, Law of Connection Corporate Karma: Meaning, Methodology, Guidelines for good Corporate Karma Self-Management: Personal growth and Lessons.	

References:

R Nandagopal, Ajith Sankar RN: Indian Ethics and Values in Management, Tata Mc Graw Hill

Bhatta, S.K., Business Ethics & Managerial Values.

Chakraborty, S.K.: Foundation of Managerial Work-Contributions from Indian Thought, Himalaya Publication House, Delhi 1998

Chakraborty, S.K.: Managerial Effectiveness and Quality of Work life – Indian Insights, Tata McGraw Hill Publishing Company, New Delhi – 1987

Nandagopal, Ajith Shankar, Indian Ethos and Values in Management, Tata Mc Graw Hill, 2010



The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 20 marks
- ☐ Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Mari s		
Internal tests of 10 marks each Q.1 Multiple choice Questions/True or False - 5 Marks Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks			
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5		
Class Participation	5		
Total	20		



B) Semester end examination 30 marks PAPER PATTERN

Duration: 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.

NERUE

ENVIRONMENT AND SOCIETY (TO BE OFFERED TO OTHER DEPARTMENTS AS OPEN ELECTIVE)

COURSE CODE: U24MS1E01

COURSE CREDIT: 04

1 credit - 15 lectures

1 lecture is 60 minutes

Course Objective: To orient the students with various movements for the environment.

Learning Outcome: The students will be encouraged to participate in activities that promote environmental conservation and are also made aware of the role of society in environmental management.

Sr. No	Syllabus	No. of lectures
01	Module -1- Introduction to Environment and Society Concept of environment, Environment and man relationship Scope and Multidisciplinary nature of Environmental Studies Environment education and public awareness Environmental ethics.	15
02	Module-2 - Impact of anthropogenic activities on Environment and Society Impact of the following anthropogenic activities on the environment and society: Pollution Industrialization Urbanization Deforestation Mining Developmental projects Reclamation	15

	Tourism	
03	Module-3 - Man and Environment Management Concept and strategies for sustainable development The Sustainable Development Goals (SDG) 2030 Agenda Resource utilization and sustainability Strategies for environmental protection based on	15
04	Module-4- Environmental Movements and Society Concept of Social and Environmental Movements Origin of Environmental movements in India Case studies of environmental movements (Bishnoi movement, Chipko Movement, Appiko Movement,	15
	Narmada Bachao Andolan, Silent Valley movement) Ideological trends in Environmental Movement	

References:

11	THE PARTY OF THE P									
ш	A Textbook of Environmental	Studies,	D.	Κ.	Asthana,	SC	hand	82	Co	Ltd

A Textbook of Environmental Chemistry and Pollution Control, S. S. Dara, S Chand & Co Ltd

Essential Environmental Studies, S P Misra & S N Pandey, Ane Books Pvt. Ltd.

Understanding Environment, Chokkan, K.B., Pandya, H. & Raghunathan, H. (eds). 2004Sagar Publication India Pvt. Ltd., New Delhi.

Pandit, M.K. 2013. Chipko: Failure of a Successful Conservation Movement. In: Sodhi, N.S., Gibson, L. & Raven, P.H. Conservation Biology: Voices from the Tropics. pp. 126-127. Wiley Blackwell, Oxford, UK.

SOUTH

MOOTH SACCOLUMN

The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 40 marks
- ☐ Semester end examination 60% i.e. 60 marks

(A) Internal Assessment 40 marks

Description	Marks
Internal tests of 20 marks each	20
Q.1 Multiple choice Questions/True or False - 10 Marks	12 H L
Q.2. Attempt 2 questions out of 3 questions (5 marks each)- 10 Marks	
One Project and Viva voce/Presentation/Case studies/Assignments	15
Attendance and Class behavior	5
Total	40



B) Semester end examination 60 marks

PAPER PATTERN

Duration: 2 hours	1
Total Marks: 60	
Q.1 12 marks OR 12 marks	12
Q.2 12 marks OR 12 marks	12
Q.3 12 marks OR 12 marks	12
Q.4 12 marks OR 12 marks	12
Q.5 12 marks OR 12 marks Three short notes of 4 marks each or Case study	12
Total	60

Note:

1. Q.1, 2, 3 and 4 - 12 marks question may be divided into sub questions if required.

2. Q.5 May include theory (short notes) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (16 out of 40) and 40% (24 out of 60) in semester end examination.

MERUL NAW

ENVIRONMENT AND SOCIETY

COURSE CODE:

COURSE CREDIT: 04

1 eredit - 15 lectures

1 lecture is 60 minutes

Course Objective: To orient the students with various movements for the environment.

Learning Outcome: The students will be encouraged to participate in activities that promote environmental conservation and are also made aware of the role of society in environmental management.

Sr. No	Syllabus	No. of lectures
	Module -1- Introduction to Environment and Society	
01	Concept of environment, Environment and man	15
	relationship	
	Scope and Multidisciplinary nature of Environmental Studies	
	Environment education and public awareness	
	Environmental ethics.	
	Module-2 - Impact of anthropogenic activities on	
02	Environment and Society	15
	Impact of the following anthropogenic activities on the	
	environment and society:	
	Pollution	
	Industrialization	
	Urbanization Urbanization	
	Deforestation	
	Mining	
	Developmental projects	

	Reclamation Tourism	
03	Module-3 - Man and Environment Management Concept and strategies for sustainable development The Sustainable Development Goals (SDG) 2030 Agenda Resource utilization and sustainability Strategies for environmental protection based on consumerism.	15
04	Module-4- Environmental Movements and Society Concept of Social and Environmental Movements Origin of Environmental movements in India Case studies of environmental movements (Bishnoi movement, Chipko Movement, Appiko Movement, Narmada Bachao Andolan, Silent Valley movement)	15
	Ideological trends in Environmental Movement	

References:

П	A Textbook of Environmental Studies, D. K. Asthana, S Chand & Co Ltd
-	

A Textbook of Environmental Chemistry and Pollution Control, S. S. Dara, S Chand & Co Ltd

Essential Environmental Studies, S P Misra & S N Pandey, Ane Books Pvt. Ltd.

Understanding Environment, Chokkan, K.B., Pandya, H. & Raghunathan, H. (eds). 2004Sagar Publication India Pvt. Ltd., New Delhi.

Pandit, M.K. 2013. Chipko: Failure of a Successful Conservation Movement. In: Sodhi, N.S., Gibson, L. & Raven, P.H. Conservation Biology: Voices from the Tropics. pp. 126-127. Wiley Blackwell, Oxford, UK.

SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- ☐ Internal assessment 40% i.e. 40 marks
- Semester end examination 60% i.e. 60 marks

(A) Internal Assessment 40 marks

Description	Mark
Internal tests of 20 marks each	20
Q.1 Multiple choice Questions/True or False - 10 Marks	
Q.2. Attempt 2 questions out of 3 questions (5 marks each)- 10 Marks	
One Project and Viva voce/Presentation/Case studies/Assignments	15
Attendance and Class behavior	5
Total	40



B) Semester end examination 60 marks PAPER PATTERN

Total Marks: 60	
Q.1 12 marks OR 12 marks	12
Q.2 12 marks OR 12 marks	12
Q.3 12 marks OR 12 marks	12
Q.4 12 marks OR 12 marks	12
Q.5 12 marks OR 12 marks	12
Three short notes of 4 marks each or Case study	
Total	60

Note:

3. Q.1, 2, 3 and 4 - 12 marks question may be divided into sub questions if required.

NAVI MUNEAL

4. Q.5 May include theory (short notes) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (16 out of 40) and 40% (24 out of 60) in semester end examination.

UNLOCKING POWER OF SELF

COURSE CODE: U24CC1DLLE01

COURSE CREDIT: 02 1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- The course aims to train students on the importance of self-awareness, personal growth, soft skills, and life skills.
- The course facilitates the participants to understand the skill of influencing, being an
 effective team member and understanding self-motivation.
- The course aims to foster talent and facilitate employability, empowering the participant to thrive in the fiercely competitive corporate world.

Sr. No	Syllabus	No. of lectures
01	Concept of Self Introduction to Personality Development: Personality traits and theories, MBTI, Self-Image and Self-Concept, Locus of Control, Managing Oneself. Concept, Emotional Intelligence, Importance of Emotional Intelligence and Role of Emotional Intelligence in developing effective personality, Positive Attitude, Self-esteem, Self- confidence	15
02	Understanding Self in Relation with others Concept of Influencing, Art of Influencing, Johari Window, FIRO – B, Interpersonal Relations, Communication in organizations, Personal Branding, Leadership Skills, Presentation Skills, Personal skills- Stress Management, Negotiation skills, Conflict Management, Time Management and Anger Management.	15

References:

- · Organizational Behavior by Fred Luthans
- Organization Behavior by Neharika Vohra Stephen P. Robbins, Timothy A. Judge
- The 7 Habits of Highly Effective People by Stephen Covey
- The Art and Science of Personality Development Dan P. McAdams

SCHEME OF EXAMINATION

The scheme of examination shall be divided as follows:

Comprehensive Internal assessment 100% i.e. 50 marks

COMMATE NO.

COURSE CODE: U24CC1DLLE01

COURSE CREDIT: 02

NERUL NAVI NUMBAI

1 credit - 15 lectures

1 lecture is 60 minutes.

Course Outcome

- Students will acquire knowledge on the structure of DLLE.
- It will enable students to connect and understand the social realities and work for social welfare. It would help students to enhance leadership skills and apply them in their careers.
- Students will be more aware of the practicality of real life and can face challenges in a better way and will be able to connect to the unreached section of society and help them

Learning outcome:

- 1. Learners will understand the structure and working of DLLE.
- 2. Students will connect to the people in society and work for social welfare.
- 3. Students will gain experience to work in society on various social aspects.

Unit No	Topic	No of Lectu res
Unit - 1	Introduction to DLLE Aim & Objectives of DLLE The Extension Dimension (Reach to Unreached) Importance of Extension and Community work services in NGOs and the society Role of Extension Teacher, Student Manager and Volunteers Understanding community-related issues around the region and developing a sensitive approach towards society Engage in community partnership practices and provide leadership in promoting changes to improve community well-being, Community engagement, and leadership	15
Unit - 2	Participation in community-based activities for the following Campaign Anna Poorna Yojna /Population Education/Career Guidance / Consumer Guidance / Environmental Education / Civic Education in the form of Street play/	15

Seminar/ Poster competition/ Essay writing/ Creative
Writing competition/ Elocution, Discussion/ Rally/ Startup business ideas & Presentations/ Interviews/ survey/
Waste collection drive/ Social & environmental awareness
campaign/ Cleanliness drive/. Literacy Awareness/ Beach
Cleaning/ Tree plantation/ Forest conservation/ Mental
Health and Hygiene/ Yoga Meditation. Nutrition and
Diet/ Field- Visit to different NGO's and Industries

Evaluation Pattern of 50 marks: Continuous evaluation pattern.

Evaluation Criteria	Marks	
Participation in social activity	10	
Field visit/ community visit and report	10	
Essay/ assignment /poster and report	10	
Test/discussion/presentation and viva	10	
Attendance in seminar /workshop & Training session	10	
Total	50	

References:

https://www.mudlle.ac.in



National Service Scheme (NSS) Studies Paper-I

Course Code: U24CC1NSS01

curricular

Total Lectures per week:2

Course Type: Co-

Credits: 2

Course Objectives:

The syllabus is aimed to achieve the following objectives:

- 1. To understand the Working, Framework and Contribution of NSS.
- 2. To Concept of Social Justice and its Importance
- 3. To understand themselves in relation to their community.
- To identify the needs and problems of the community and involve them in problemsolving
- 5. To develop among themselves a sense of social and civic responsibility.
- To utilize their knowledge in finding practical solutions to individual and community problems.

Learning Outcome:

The learners will be able to:

- 1. To understand Structural framework of NSS from National Level to College Level
- 2. Define Social Justice and how it helps the community
- 3. Enabling the students to contribute towards development of Community
- 4. Get involved in community betterment and active problem solving
- Better Sense of social and civic responsibility. Have a better sense of Reduce, Recycle and Reuse
- 6. Collaborate and Work towards Solving Individua and Community Problems.

Unit No.	Topic	No. of Lectures required
Unit-I	Introduction to National Service Scheme (NSS) • Formation and development of NSS in India • Structural framework of NSS from National Level to College Level • Objectives of NSS • Symbol and Moto of NSS and its meaning • Basic Social Issues in India (Family System, Division of labour, Cast System in India, Gender Issues, Regional Imbalance)	15
	Introduction to Social justice Social Justice – the Concept and its features, Contribution for Social Justice – Mahatma Jyotiba Phule, Dr. Babasaheb Ambedkar, Shahu Maharaj, Chhatrapati Shivaji Maharaj, Savitribai Phule.	
Unit-II	Suggested Projects:	15

 Volunteering at study centers managed by Stree Mukti Sanghatana 	
Total Lectures	30

	Semester - I
Course Name: National Service Scheme (NSS)	Course Code:
Course Type	Co-curricular
Focuses on	Skill Development
Caters to	Local, National, Global
Total Lectures per week (1 Period is 60 minutes)	2
Credits	2

COURSE OUTCOME

Unit	Topics	CO	LO
Unit I	Introduction to National Service Scheme (NSS)	CO1, CO2	LO1, LO2
Unit 2	Introduction to Social justice	CO3, CO4	LO3, LO3
Unit 3	Community Welfare	CO5, CO6	LO5, LO6

The scheme of Examination shall be divided as follows.

Continuous Evaluation Pattern

Description	Marks
Attending lectures/ training sessions (10 Marks) Field work & Maintenance of work record (25)	35
Project Report	5
Viva-voce by faculty in charge and attendance	10
Total -	50

References:

1. National Service Scheme Manual (Revised) Government of India, Ministry of Youth Affairs and Sports, New Delhi

2. National Service Scheme Manual University of Mumbai

- National Service Scheme Manual for NSS District Coordinators National Service Scheme Cell, Dept. of Higher and Technical Education, Mantralaya
- Rashtriya Seva Yojana Sankalpana Prof. Dr. Sankey Chakane, Dr. Pramod Diamond Publication, Pune
- Annual Report of National Service Scheme (NSS) Dept. of Higher and Technical Education Mantralaya. Dept. of Higher and Technical Education Mantralaya.
- 6. Training Programme on National Programme scheme, TISS.
- 7. Orientation Courses for N.S.S. Programme officers, TISS.
- 8. Social Problems in India, Ram Ahuja.
- National Service Scheme in India: A Case Study of Karnataka, M. B. Dishad, Trust Publications, 2001
- 10. http://www.thebetterindia.com/140/national-service-scheme-nss/
- 11. http://en.wikipedia.org/wiki/national-service-scheme
- 12. http://nss.nic.in/adminstruct
- 13. http://nss.nic.in/propexpan
- 14. http://nss.nic.in
- 15. http://socialworkness.org/about.html



•		
•		





SIES (Nerul) College of Arts, Science and Commerce (Autonomous) (Affiliated to University of Mumbai)

RE-ACCREDITED GRADE "A" BY NAAC (3rd CYCLE)

BOARD OF STUDIES SYLLABUS FOR BACHELOR OF MANAGEMENT STUDIES (B.M.S.)

(WITH EFFECT FROM THE ACADEMIC YEAR 2023-2024)

OBJECTIVES OF THE PROGRAMME:

- To impart and appreciate thorough knowledge of business and its surroundings.
- To develop the professional attitude with aptitude, skills, and competence required to execute and evaluate decisions, policies, and strategies.
- To provide exposure to the operational environment of business
- 4. To develop future managers with skills to cope with changing market needs
- 5. To increase the Industry-Academia interface.

OUTCOMES OF THE PROGRAMME:

Upon completion of the BMS program, students will possess the following capabilities:

- Acquire fundamental knowledge and practical understanding of management education applicable to the current global context.
- 2. Acquire knowledge and competencies to leverage opportunities in the management profession.
- Recognize the interconnectedness of different management functions
- Display professionalism, self-awareness, and effective communication aptitudes.
- 5. Understand the ethical implications associated with business decision-making.
- 6. Develop comprehensive analytical and problem-solving skills



erial No	Course code	Credits	Course Name	
1		A CONTRACTOR OF THE PARTY OF TH	rtment Specific Course (DSC)	
1000			FOUNDATION OF HUMAN SKILLS	
1	U24MS2MJ01	04		
	U24MS2MJ02	02	BASICS OF FINAL ACCOUNTS	
п		Minor Dep	partment-Specific Course	
1	U24MS2MI01	02	INTRODUCTION MARKETING	
ш	Open Electives (OF)/ Generic Ele	ectives (Any 2 from the list of courses)	
1	U24BE2E01	02	MONEY, INFLATION AND MONETARY POLICY	
2	U24BI2E01	02	BASICS OF BANKING	
3	U24MMC2E01	02	FILM APPRECIATION	
IV	VOCATIONAL C	OURSE (VC)	& SKILL ENHANCEMENT COURSE (SEC)	
1	U24MS2VSC01	02	QUANTITATIVE TECHNIQUES - II	
2	U24MS2SEC01	02	INTRODUCTION TO OFFICE 365 – II	
v	A	BILITY ENH	ANCEMENT COURSE(AEC)//	
1	U24MS2AEC01	62	BUSINESS COMMUNICATION - II	
		VALUE EDUCATION COURSE (VEC)		
2	U24MS2VEC01	02	SUSTAINABILITY & GREEN BUSINESS PRACTICES	
	c	o-curricu	LAR COURSES (CC) (Any One)	
3	U24CC2NSS01	02	NSS	
	U24CC2DLLE02	02	DLLE	
	U24CC2CA01	02	CULTURAL ACTIVITY	
	U24CcPEOI	02	SPORTS NERUL MANY	
то	TAL CREDITS	22	400 706.	

FOUNDATION OF HUMAN SKILLS

COURSE CODE: U24MS2MJ01

COURSE CREDIT: 04

1 credit - 15 lectures

I lecture is 60 minutes

Course Objectives:

- To acquaint the students to understand and appreciate the basis of Human Skills and in certain specific situations
- To assist the students, identify and nurture necessary skills for resolving interpersonal issues
- To explain human nature and its impact on business circumstances
- To familiarize the students with differences in human behaviour in an individual and group setup

Course Outcomes:

- It would support the student to learn practical knowledge of soft skills and Behavioural skills and development required to engage Human Capital as per the industry needs
- Students will be able to perceive individual and others personality attributes and help them align to organization goals and objective
- To help students better analyze human behaviour
- To help students understand individual, group and organizational behavioural dynamics



Sr. No	Syllabus	No. of lectures
01	Module -1- Understanding Human Nature	15
	Individual Behavior: Concept of a man, individual differences, factors affecting individual differences, Influence of environment Personality and attitude: Determinants of personality, Personality traits theory, Big five model, Personality traits important for organizational behavior like authoritarianism, locus of control, Machiavellianism, introversion-extroversion achievement orientation, self – esteem, risk taking, self-monitoring and type A and B personalities, Concept of understanding self through JOHARI WINDOWS, Nature and components of attitude, Functions of attitude, Ways of changing attitude, Reading emotions	
	Thinking, learning and perceptions: Thinking skills, thinking styles and thinking hat, Managerial skills and development, Learning characteristics, theories of learning (classical conditioning, operant conditioning and social learning approaches), Intelligence, type (IQ, EQ, SQ, at work place), Perception features and factor influencing individual perception, Effects of perceptual error in managerial decision making at work place. (Errors such as Halo effect, stereotyping, prejudice attributional).	



02	Module-2 -Introduction to Group Behaviour	15
	Group Dynamics: Nature, types, group behaviour model (roles, norms, status, process, structures) Team effectiveness: nature, types of teams, ways of forming an effective team. Setting goals. Organizational processes and system. Power and politics: nature, bases of power, politics nature, types, causes of organizational politics, political games. Organizational conflicts and resolution: Conflict features, types,	
	causes leading to organizational conflicts, levels of conflicts, ways to resolve conflicts through five conflicts resolution strategies with outcomes.	
	Module-3 - Organizational Culture and Motivation at Workplace	
03	Organizational Culture: Characteristics of organizational culture. Types, functions, and barriers of organizational culture Ways of creating and maintaining effective organization culture. Motivation at workplace: Concept of motivation Theories of motivation in an organisational set up. A.Maslow Need Heirachy	
	F.Hertzberg Dual Factor Mc.Gregor theory X and theory Y.	
04	Module-4 - Organisational Change, Creativity and Development, and Work Stress Organisational change and creativity: Concepts of organisational change, Factors leading/influencing organisational change, Kurt Lewin's model of organisational change and	15
	development, Creativity and qualities of a creative person, Ways of enhancing creativity for effective decision making, Creative problem-solving.	
	Organisational Development and work stress; Need for organisational development, OD Techniques, Stress, types of stress, Causes, and consequences of job stress, Ways for coping up with job stress	MERCH MANN AND AND AND AND AND AND AND AND AND

- I Organisational behaviour, S.Robbins, Prentice Hall
- Organisational behaviour, John W.Newstrom and Keith Davis, Tata McGrawhill
- I Organisational behaviour, Fred Luthans, McGrawhill, Newyork
- Organisational behaviour, K.Aswathappa, Himalaya Publishing House
- Bessentials of management, Koontz, Harold, Tata McGrawhill



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e. 40 marks
- Semester end examination 60% i.e. 60 marks

(A) Internal Assessment 40 marks

Description	Marks
Internal tests of 20 marks each	20
Q.1 Multiple choice Questions/True or False - 10 Marks	
Q.2. Attempt 2 questions out of 3 questions (5 marks each) 10 Marks	
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual	15
Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story	
Telling/ Presentation/ Written Home Assignment/ Industry Analysis - (Group	
Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth	
Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report	
Writing/Precis Writing. (Any one of these)	
Class Participation	5
Total	40



B) Semester end examination 60 marks

PAPER PATTERN

15 Marks
15 Marks
15 Marks
15 Marks
60

Note:

- Q.1, 2 and 3 15 marks questions may be divided into sub-questions of 7 and 8 or 10 and 5, if required.
- Q.4 May include theory (short notes) (Any 3 out of 5) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (16 out of 40) and 40% (24 out of 60) in semester-end examination.



BASICS OF FINAL ACCOUNTS

COURSE CODE: U24MS2MJ02

COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture- 60 minutes

Objectives

- · To learn the concept of depreciation and its application
- To learn the preparation of trial balance and final accounts

Outcomes

- Learners will be able to calculate depreciation on various assets
- Learners will be able to prepare Financial Statements of company

Sr. No	Syllabus	No. of lectures
1	Module-1 -Depreciation Accounting & Trial Balance Depreciation accounting: Practical problem based on depreciation using SLM and RBM methods. (Where Provision for depreciation Account not maintained). Preparation of Trial Balance: Introduction and Preparation of Trial Balance	15
2	Module-2 - Final Accounts Introduction to Final Accounts of a Sole proprietor. Rectification of errors. Manufacturing Account, Trading Account, Profit and Loss Account and Balance Sheet. Preparation and presentation of Final Accounts in horizontal format Introduction to Schedule III of Companies Act, 2013.	15

References:

- Accounting Principles by R.N. Anthony and J.S. Reece, Richard Irwin, Inc
- Advance Accounts by Shukla and Grewal, S. Chand and Company (P) Ltd., New Delhi
- Advanced Accountancy by R.L. Gupta and M. Radhaswamy, S. Chand and Company (P) Ltd., New Delhi

- · Company Accounting Standards by Shrinivasan Anand, Taxman, New Delhi
- · Compendium of Statement and Standard of Accounting, ICAI
- Financial Accounting a Managerial Perspective, Varadraj B. Bapat, Mehul Raithatha, Tata McGraw
 Hill Education Pvt. Ltd., New Delhi Business



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e. 20 marks
- · Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Marks
Internal tests of 10 marks each	10
Q.1 Multiple choice Questions/True or False - 5 Marks	
Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	
Case Study/ Case-let/ Situation Analysis - (Group Activity or	5
Individual Activity)/Class Test/ Open Book Test/ Group Discussion/	
Role Play/ Story Telling/ Presentation/ Written Home Assignment/	
Industry Analysis - (Group Activity or Individual Activity)/	
Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student	
Driven Activities/ Newspaper reading/ Report Writing/Precis	
Writing. (Any one of these)	
Class Participation	5
Total	20



B) Semester end examination 30 marks

PAPER PATTERN

Duration : 2 hours		
Total Marks: 30	Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks	
Q.2 10 marks OR 10 marks	10 Marks	
Q.3 10 marks OR 10 marks	10 Marks	
Total	30	

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



INTRODUCTION TO MARKETING

COURSE CODE: U24MS2MI01

COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture- 60 minutes

Course Objectives:

- Appreciate the role of marketing as an organisation-wide philosophy and understand that marketing begins and ends with the customer.
- Critically analyse, discuss, evaluate and integrate the literature on marketing theories to create a coherent and theoretically rigorous argument.
- Critically evaluate and reflect upon specific marketing decisions and marketing strategies through the use of applied questions and case study analysis.
- Critically examining problem areas, developing feasible marketing investment decision
 options, developing key recommendations, and communicating this strategic thinking to
 others through the use of quantitative and qualitative methods.

Course Outcomes:

- Learners will be able to explain the concept of marketing and define the basic parts of Marketing
- Learners will be able to formulate the aspects of Service Marketing, Types of Businesses, plan the Segmentation, Targeting and Positioning for a product/service.
- · Learners will be able to expose to recent trends in the marketing field.



Sr. No	Syllabus	No. of lectures
	Module -1- Introduction to Marketing	
91	 Introduction to Marketing: Definition, features, advantages and scope of marketing. The 4P's and 4C's of marketing. Marketing v/s Selling. Marketing as an activity and function Concepts of Marketing: Needs, wants and demands, transactions, transfer and exchanges. Orientations of a firm: Production concept; Product concept; selling concept and marketing concept, social relationship, Holistic marketing. 	
02	Module-2 - Segmentation, Targeting and Positioning and Trends In Marketing	15
	Segmentation – meaning , importance , basis Targeting – meaning , types Positioning – meaning – strategies New trends in marketing – E-marketing , Internet marketing and marketing using Social network Social marketing/ Relationship marketing	

References:

- · Kotlar, Philip, Marketing Management, Prentice Hall, New Delhi.
- Stanton, Etzel, Walker, Fundamentals of Marketing, Tata-McGraw Hill, New Delhi.



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e. 20 marks
- Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Marks
Internal tests of 10 marks each Q.1 Multiple choice Questions/True or False - 5 Marks	10
Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	
Case Study/ Case-let/ Situation Analysis — (Group Activity or Individual Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story Felling/ Presentation/ Written Home Assignment/ Industry Analysis — (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	5
Class Participation	5
Total	20



B) Semester end examination 30 marks

PAPER PATTERN

Duration : 2 hours	
Total Marks; 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



Open Elective (Offered By Department of Economics)

Money, Inflation and Monetary Policy

COURSE CODE: U24BE2E01

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- To familiarize students with the basic concepts of money, money supply and inflation.
- To orient students with the role of Central Bank and Monetary Policy in the economy.

Course Outcomes:

- Learners will be able to discuss the basic concepts of money, money supply and inflation.
- Learners will be able to recognize the role of Central Bank and interpret the working of the Monetary Policy in the economy.

Sr. No	Syllabus	No. of lectures
01	Money: Concept, Functions of money, Evolution of money. Money Supply: Determination, Measurement, Value of money & Purchasingpower. Inflation: Meaning, Types- Single-digit, double-digit, Headline inflation, Core inflation, Retail inflation. Causes- Demand-pull and Cost-push inflation, Effects of inflation in the economy Related case studies.	15
02	MODULE II: Central Banking and Monetary Policy Central Bank: Meaning, Central Banking in India-Role and Functions of RBI- Banker to the Government, Bankers' Bank, Custodian of Foreign Exchange Reserves, Regulator of Financial System and Controller of Credit.	15



- Monetary Policy- Meaning, Objectives, Instruments of Monetary Policy- Quantitative and Qualitative- Mechanism and Effectiveness, related case studies.
- Monetary Policy and Inflation Targeting, Related case studies.

References:

- Ackley, G (1976), Macro Economic Theory and Policy, Macmillan Publishing Co. New York
- 2) Ahuja. H.L., Modern Economics S.Chand Company Ltd. New Delhi.
- 3) Blanchard Olivier (2000), Macro Economics, Englewood Elitt, Prentice Hall
- Dornbush , Rudiger, Fisher Stanley and Startz, Richards Macroeconomics, Nineth edition 2004 Tata-Mac Graw Hill, New Delhi.
- Dwivedi, D.N. (2001), Macro Economics: Theory and Policy, Tata-Mac Graw Hill, New Delhi.
- 6) Gregory .N. Mankiw, Macroeconomics, Fifth Edition (2002) New York: Worth Publishers
- 7) Jhingan, M.L., Principles of Economics Vrinda Publications (P) Ltd.
- 8) Shapiro, E (1996), Macro-Economic Analysis, Galgotia Publication, New Delhi.
- 9) Vaish .M.C. (2010) Macro Economic Theory 14th edition, Vikas Publishing House(P)Ltd



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e. 20 marks
- Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	Marks
Internal tests of 10 marks each Multiple choice Questions/True or False - 5 Marks Attempt 1 question out of 3 questions (5 marks each)- 5 Marks	10
One Project and Viva voce/Presentation/Case studies/Assignments	5
Attendance and Class behavior	5
Total	20

(B) Semester end examination 30

marksPAPER PATTERN

Duration : 1 hour	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10
Q.2 10 marks OR 10 marks	10
Q.3 10 marks OR 10 marks Two short notes out of four for 5 marks each or case study	10
Total	30

Passing criteria: Minimum 40% in Internal (8 out of 20) and 40% (12 out of 30) in semester end examination.



Basics of Banking

(Offered By Department of Banking & Insurance

COURSE CODE: U24BI2OE01

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- To describe the types of banks in India & their features.
- To interpret various types of Bank accounts & the services attached to them including NRI accounts.
- To assess the importance of digital banking in India.
- · To evaluate the role of RBI in India.

Course Outcomes:

On successful completion of this course, the learners will be able:

- · To identify, recall and describe various types of Banks in India.
- To understand and differentiate services provided by banking sector in India.
- To differentiate NRI products & other privileged services.
- To analyse various online payment systems practiced in India
- · To evaluate the contribution of RBI towards the economic development of India.

Sr.No.	Modules	Numberofle ctures
1	UnitI-a) Introduction to Banking - Meaning, Definitions, Features, Types of Banks b) Role of RBI in Banking Sector - Introduction to RBI, Services & Facilities, Role of RBI in the economy of India & Nation Development	15
2	UnitII-a) Products & Services by Banks - Types of Bank accounts, services & Facilities for each accounts, NRI accounts, Fee based & Fund based services of Banks, Non Performing Assets b) Digital Banking - Services, Cards, e banking, Payment system,	15
	TotalLectures NERUL NERUL	30

References

- · Essentials of Business Finance RH. Srivastava,
- Management of Financial Institution R. .N. Srivastava, Himalaya publication
- Modern Banking- R.S. Sayers
- Banking In India. S.G. Panandikar, Worli, Mumbai.
- Indian Financial System (Vol. I & II) B.D. Ghonasgi& Maloti Anagol
- Indian Financial System M.Y. Khan, Tata Mcgrow Hill.
- Financial Institutions in India VadilalDagli, Mumbai.
- Financial Institutions in Indian Markets L. M. Bhole, TataMcgrow Hill
- · Structure of Financial Institutions V,V. Bhatt, Varadeo •



SCHEMEOFEXAMINATION

The scheme of examination shall be divided into two parts:

Internal assessment

40% i.e.20marks

Semester end examination

60% i.e. 30marks

(A)InternalAssessment20marks

Description	Marks
Internaltestsof10 marks each	10
Q.1 Multiple choice Questions/True or False - 5 Marks	
Q.2. Attempt 1 questions out of 2 questions (5 marks each)- 5 Marks	
One Presentation/Project and Viva voce/Presentation/Case studies	5
Class Participation	5
Total	20

B)Semesterendexamination30marks

PAPER PATTERN

Duration:1hours	
TotalMarks:30	
Q.110 marks OR 10 marks	10
Q.210 marks OR 10 marks	10
Q.310 marks OR 10 marks	10
Two short notes of 5 marks each or Case study	
Total	30

Note:

Q.1,2 -10marks question may be divided into sub questions if required.

Q.3 May include theory(short notes)/Case Study in one of the options.

Passingcriteria:Minimum40%in Internal (8outof20)and 40%(12outof30) in semester end examination



FILM APPRECIATION

(Offered By Department of Multimedia & Mass communication)

COURSE CODE: U24MMC2E01

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- To introduce students to the basic concepts of cinema.
- To help students identify different genres and aspects of films.
- To help students understand technical aspects regarding making of films.

Course outcome:

- Students will understand fundamental concepts in cinema.
- Students can analyze different aspects of films, such as cinematography, sound design, and editing.
- · Students will acquire knowledge and skills related to the technical aspects of filmmaking.

Unit	Details	Lectures
ľ	Introduction to Film as an Art Form, History of films, Evolution of Cinema - Silent Era to Talkies, Golden Age of Hollywood, Commercial films, History and evolution of the Indian film industry, Silent era, golden era of Bollywood.	10
U	Basic Elements of Film - Shot, Scene, Sequence, and Frame Composition. Understanding Film Genres - Comedy, Drama, Action, and Documentary. Cinematography - Camera Angles, Movement, and Lighting. Sound Design and Music in Film. Editing Techniques and Their Impact on Storytelling.	10
ш	Themes and Symbolism in Film. Stages in filmmaking: pre production, production and post production. , Impact of Fechnological Advances on Film. Cultural influence of films. Introduction to regional cinema; Marathi, Bengali, Tamil, Malyali, Telugu, Kannada.	10

References:

- Bordwell, D., & Thompson, K. (2016). Film Art: An Introduction. McGraw Hill
- Giannetti, L. . Understanding Movies. Pearson; 13th edition (26 June 2013)



- Nowell-Smith, G. (Ed.). The Oxford History of World Cinema. Oxford University Press.
- Sharff, S. (1982). The Elements of Cinema.
- Ganti, T. (2004). Bollywood: A Guidebook to Popular Hindi Cinema. Psychology Press, 2004
 - Rajadhyaksha, A., & Willemen, P. (2022). A Short History of Indian Cinema. Routledge.



SCHEME OF EXAMINATION(for 50 marks 2 credits Theory)

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e.20 marks
- Semester end examination 60% i.e.30 marks

(A) Internal Assessment 20 marks

Description	Marks
Internal test of 10 marks Q.1. Attempt 2 questions out of 4 questions (5 marks each)- 10 Marks	10
One Project and Viva voce/Presentation/Case studies/Assignments	10
Total	20

B) Semester end examination 30 marks

PAPER PATTERN

The second secon
T
10
10
10
30

Note:

1. Q.1, 2, 3 - 10 marks questions may be divided into sub questions if required.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



INTRODUCTION TO OFFICE 365- II

COURSE CODE: U24MS2SEC01

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes

Course Objectives:

- · To create, modify, save and print an excel worksheet.
- To enhance a basic excel worksheet using Pivot Tables and Charts, advanced functions like SUMIF, as well as use lookups.
- To develop comprehensive skills with Microsoft applications to create organized and productive content.

Course Outcomes:

- · Demonstrating the basic mechanics and navigation of an Excel spreadsheet
- Formatting techniques and presentation styles.
- Understanding the need and use of using Excel template

Unit	Details	Lectures
T	The Excel environment	
	Entering and editing data	1004
-1	Modifying a worksheet	15
	Using functions	
	Formatting	
	Printing	
	Charts	-
2.,22		
II	Subtotal Functions	
	 Range names and Filter date 	
-1	Pivot Tables	
	 Selected Functions (Using IF, SUMIF, ROUND, VLOOKUP, HLOOKUP Functions) 	15



References:

- Jainn, R. (2021). A to Z of MS EXCEL: A Book for Learners and Trainers. (n.p.): Amazon Digital Services LLC - KDP Print US.
- Lalwani, L. (2019). Excel 2019 All-in-One: Muster the New Features of Excel 2019 / Office 365. India: BPB Publications.
- Clerici, A. (2015). Excel Workbook: 100 Exercises with Solutions and Comment. Italy: Egea.
- Blackwood, N. (2014). Advanced Excel Reporting for Management Accountants. United Kingdom: Wiley.
- LeCorps, R. (2002). Microsoft Excel Fundamentals: A Practical Workbook for Small Businesses. United States: RGL Learning.

SCHEME OF EXAMINATION

- · The scheme of examination shall be divided as follows:
- Comprehensive Internal assessment 100% i.e. 50 marks

(A) Comprehensive Internal Assessment 50 marks

Description	Marks
Case Study/ Case-let/ Situation Analysis – (Group Activity or Individual Activity)/ Group Discussion/ Role Play/ Story Telling/ Presentation/ Practical Assignment/ Written Home Assignment/ Industry Analysis – (Group Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth Viva/ Student Driven Activities/ Newspaper reading/ Report Writing/Precis Writing. (Any one of these)	15
Project	20
Class Test/ Open Book Test/ Quiz	10
Class Participation	5
Total	50

Passing criteria: Minimum 40% (20 out of 50) in Comprehensive Internal Assessment.



BUSINESS COMMUNICATION- II

COURSE CODE: U24MS2AEC01 COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture is 60 minutes

Course Objectives:

- · Enhancing the proficiency in speaking and writing of students.
- · To Create Job-readiness among students.
- · To bridge the gap between campus and industry.
- To enhance the personal branding of students through digital media.
- · To demonstrate the overall communication skills of students in today's business world.

Course Outcome:

- Acquiring Proficiency and competence in Corporate Life and activities.
- Understanding and enhancing knowledge and information regarding various on the Job activities
- · Awareness and implementation of various Business and societal related activities.



Serial No.	Syllabus	No. Lectures	of
01		15	
	Module -1- Professional Skill Enhancement Presentation		
	Skills: (to be tested in tutorials only) 4 Principles of Effective	r.	
	Presentation Effective use of OHP Effective use of Transparencies How to make a Power-Point Presentation		
	Video Presentations with voice overs, Preparation of Promotional Material Group Communication:		
	Interviews and Group Discussions Interviews : Preparing for an		
	Interview, Types of Interviews - Selection, Appraisal, Grievance. Exit Interview		
	Group Discussions: Do's and Donts, Current and relevant topics.		
	Meetings : Need and Importance of Meetings, Conduct of		
	Meeting and Group Dynamics Role of the Chairperson, Role of		
	the Participants, Drafting of Notice, Agenda and Resolutions		
	Conference: Meaning and Importance of Conference Organizing		
	a Conference Modern Methods: Video and Tele - Conferencing		
02	Module 2 : Language and Writing Skills:	15	
	Internet Language (GenZ 15 Lingua) Reports: Parts, Types,		
	Feasibility Reports, Investigative Reports.		
	Business Proposal Writing		
	Business Correspondence: Trade Letters: Letters of Inquiry,		
	Letters of Complaints, Claims, Adjustments Sales Letters,		
	promotional leaflets and fliers Consumer Grievance Letters		
	Right to Information (RTI) Act: Letters under Right to		
	Information (RTI) Act		

REFERENCES:

- Effective Communication RaiUrmilaHimalaya, Mumbai
- Business Communication Kaul Prentice Hall India
- Basic Business Communication Lesikar TMH
- Business Communication & Personality Development, Das Excel Books, Delh



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- · Internal assessment 40% i.e. 20 marks
- · Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	
Internal tests of 10 marks each	10
Q.1 Multiple choice Questions/True or False - 5 Marks	
Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	
Case Study/ Case-let/ Situation Analysis - (Group Activity or Individual	5
Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story	
Telling/ Presentation/ Written Home Assignment/ Industry Analysis - (Group	
Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth	
Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report	
Writing/Precis Writing. (Any one of these)	
Class Participation	5
Total	20



B) Semester end examination 30 marks

PAPER PATTERN

Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



SUSTAINABILITY & GREEN BUSINESS PRACTICES

COURSE CODE: U24MS2VEC01

COURSE CREDIT: 02

1 credit - 15 lectures

1 lecture is 60 minutes

Course Objectives:

- This program is intended to provide students with the tools needed to help their organization create effective programs, increase efficiency, cut costs, and improve their overall sustainability.
- Students will learn the core principles behind environmental sustainability, explore the "business case" for sustainability, and learn strategies for measuring sustainable practices.

Course Outcomes:

- Students will be able to define sustainability and identify major sustainability challenges.
- Students will have an understanding of the carrying capacity of ecosystems as related to providing for human needs and will be able to apply concepts of sustainable development to address sustainability challenges in a global context.



Sr. No	Syllabus	No. of lectures
	Module -1- Natural Resources:	
01	Their Sustainable Management & Conservation, Sustainable	15
	Development	
	Natural Resources: Meaning, Classification and types of natural resources - Water, Land, Forest, Energy, Minerals, Food; Threats to Natural Resources; Approach for Resource Conservation and Management: Air, Water, Soil and Energy Sustainable Development: Definition and Meaning, 3 Pillars of sustainable development; Sustainable Development - Yesterday, Today and Tomorrow development; Global challenges of sustainable development: Our common future report, Agenda 21 and Millenium Development Goal, etc.; National sustainable development strategies in India; Important current Issues related to sustainable development (Global warming, climate change, etc.)	



- Business and sustainability: Concept of responsible business, CERES (coalition for environmentally responsible economics) principles and blended value; Sustainable development in planning and management: Principles and Approaches Triple botton line, ESG, etc.; Sustainability reporting(CSR); Life Cycle Analysis; Circular Economy; Indicators of sustanability: Introduction to Nature's Living Planet Index (WWF), Happy Planet Index (New Economics Foundation), Gross Domestic Prouct, Human Development Index, Dow Jones Sustanability Index, etc.
 - Innovation in Business Practices: Waste as a resource, Renewable Energy Resources (sun, wind, bioenergy, etc.)

 Case Studies; Green Marketing and Green Consumerism;
 Green Business Practices: Ecofriendly Packaging, Organic Farming, Ecotourism, Smart Agriculture, etc.

References:

02

- Green Marketing and Management: A global Perspective by John F. Whaik, Qbase Technologies.
- Green Project Management by Richard Maltzman And David Shiden, CRC Press Books.
- Green and World by Andrew S. Winston, Yale Press B



SCHEME OF EXAMINATION

The scheme of examination shall be divided into two parts:

- Internal assessment 40% i.e. 20 marks
- Semester end examination 60% i.e. 30 marks

(A) Internal Assessment 20 marks

Description	
Internal tests of 10 marks each	10
Q.1 Multiple choice Questions/True or False - 5 Marks	
Q.2. Attempt 1 questions out of 3 questions (5 marks each) 5 Marks	
Case Study/ Case-let/ Situation Analysis - (Group Activity or Individual	5
Activity)/Class Test/ Open Book Test/ Group Discussion/ Role Play/ Story	
Telling/ Presentation/ Written Home Assignment/ Industry Analysis - (Group	
Activity or Individual Activity)/ Literature Review/ Book Review/ In-depth	
Viva/ Quiz/ Student Driven Activities/ Newspaper reading/ Report	
Writing/Precis Writing. (Any one of these)	
Class Participation	5
Total	20



B) Semester end examination 30 marks

PAPER PATTERN

Duration : 2 hours	
Total Marks: 30	
Q.1 10 marks OR 10 marks	10 Marks
Q.2 10 marks OR 10 marks	10 Marks
Q.3 10 marks OR 10 marks	10 Marks
Total	30

Note:

Q.1 and 2 - 10 marks question may be divided into sub questions of 5 and 5, if required.

Q.3 May include theory (short notes) (Any 2 out of 3) /Case Study in one of the options.

Passing criteria: Minimum 40% in Internal (08 out of 20) and 40% (12 out of 30) in semester end examination.



National Service Scheme (NSS) Studies Paper-II

Course Type: Co-curricular

Total Lectures per week (1 Period is 60 minutes) :2

Course Code: U24CC2NSS01

Credits: 2

Unit No.	Topic	No. of Lectures required
Unit-I	Social Integration: Social Integration Meaning of value and types Human values and social responsibilities Concept of NGOS: Definition, Formation, objective, functions, types Government Organizations Vs NGO's Case studies	15
Unit-II	Community Welfare in Association with NGO - Environment awareness Water Management Energy conservation Gender sensitization, Healthy society	15
	Total Lectures	30

Course Outcomes (CO):

- Upon successful completion of this course, students will be able to:
 - CO1: Define and analyze the concept of social integration and its value in a community.
 - CO2: Explain the various types of NGOs and their function in promoting social integration and community development.
 - CO3: Evaluate the impact of NGO initiatives on specific areas of community well-being (environment, water management, energy conservation, gender equality, health).
 - CO4: Develop strategies for collaborating with NGOs to address community needs in the aforementioned areas.

Learning Outcomes (LO):

Unit 1: Social Integration

- LO 1.1: Define social integration and explain its importance in a diverse society.
- LO 1.2: Analyze the different types and values of social integration.
- LO 1.3: Explain how human values and social responsibilities contribute to a more integrated society.
- LO 1.4: Discuss the potential challenges to social integration and their impact on communities.

Unit 2: Concept of NGOs

- LO 2.1: Define NGOs and differentiate between various types (e.g., charitable organizations, advocacy groups, service providers).
- LO 2.2: Explain the core objectives and functions of NGOs in promoting social good.
- LO 2.3: Analyze a case study to understand the practical work of an NGO.



LO 2.4: Evaluate the strengths and limitations of NGOs as agents of social change.

Unit 3: Community Welfare in Association with NGOs

- LO 3.1: Identify the specific areas of community development addressed by NGOs (environment, water management, energy conservation, gender equality, health).
- LO 3.2: Analyze strategies employed by NGOs to promote community participation and empowerment in these
 areas.
- LO 3.3: Critically evaluate the effectiveness of specific NGO interventions related to environment, water management, energy conservation, gender sensitization, or healthy society initiatives.
- LO 3.4: Develop strategies for building and maintaining successful partnerships between NGOs and communities to address these specific needs.

Unit	Topics
Unit 1	Social Integration
Unit 2	Concept of NGOS
Unit 3	Community Welfare in Association with NGO

		Semest	er – II
Course Name: Natio	mal Service Scheme (NSS)	Course	Code:
Cou	rse Type	Co-cur	ricular
Fo	cuses on	Skill Development	
Caters to		Local, National, Global	
Total Lectures per week (1 Period is 60 minutes)		2	
(redits	2	
		Hours	Marks
Evaluation System	Continuous Evaluation	30	50
		Total Marks	50

*For the Unit III - Students will be assigned Community Activity as per availability. They will be divided in a group of 2" and will be engaged for 20 hrs.

The scheme of Examination shall be divided as follows.

Continuous Evaluation Pattern

Description Marks

30 hours activity related work such as	35
Attending lectures / training sessions (10 Marks) Field work & Maintenance of work record (25)	
Project Report/Poster	5
Viva-voce by faculty in charge/ Internal Test	10
Total	50

References:

- 1. National Service Scheme Manual (Revised) Government of India, Ministry of Youth Affairs and Sports, New Delhi
- 2. National Service Scheme Manual University of Mumbai
- National Service Scheme Manual for NSS District Coordinators National Service Scheme Cell, Dept. of Higher and Technical Education, Mantralaya
- 4. Rashtriya Seva Yojana Sankalpana Prof. Dr. Sankey Chakane, Dr. Pramod Diamond Publication, Pune
- Annual Report of National Service Scheme (NSS) Dept. of Higher and Technical Education Mantralaya. Dept. of Higher and Technical Education Mantralaya.
- 6. Training Programme on National Programme scheme, TISS.
- Orientation Courses for N.S.S. Programme officers, TISS.
- 8. Social Problems in India, Ram Ahuja.
- 9. National Service Scheme in India: A Case Study of Karnataka, M. B. Dishad, Trust Publications, 2001
- 10. http://www.thebetterindia.com/140/national-service-scheme-nss/
- 11. http://en.wikipedia.org/wiki/national-service-scheme
- 12. http://nss.nie.in/adminstruct
- 13. http://nss.nic.in/propexpan
- 14. http://nss.nic.in
- 15. http://socialworkness.org/about.html



DLLE - NGO Collaboration

COURSE CODE: U24CC2DLLE02

COURSE CREDIT: 02

1 credit - 15 lectures 1 lecture is 60 minutes.

Course Objectives:

- Students will have a thorough understanding working of NGOs, their contributions to society, and the skills needed to work effectively within or alongside these organizations.
- Interns would develop skills in project management, communication, research, and advocacy while working or impactful projects addressing poverty, education, healthcare, and human rights. The experience fosters professional growth, facilitates networking, and would help to promote and develop social responsibilities towards society.

Learning Outcome:

1. It will enable learners to contribute their best skills to society through social work.

2. Internship will give hands-on training to work along with various social groups through NGOs

Sr. No.	Syllabus	No of Hrs.
1	Module - I: Introduction to NGO Concept of NGO, Role, and formation of NGO in India, Contribution of NGO in services in India i.e. Social Services, Advocacy, and Human Rights, Economic Development and Skill Enhancement, Environmental Conservation, Disaster Relief and Rehabilitation, Community Development, Gender Equality, Research, and Innovation. Contribution to weaker sections of the community i.e. Old age homes, Orphanages, children's homes, and Rehabilitation centres. Examples of Local, State, National, and International Level NGOs. Scope of Social Entrepreneurship	15
2	Module II: Social Internship Collaboration with any NGO or any other organization at an individual level or in a group of 5-8 volunteers. Students can work on Community Development, Environmental Conservation, Healthcare Services, Human Rights and Advocacy, Education, and Youth Programs Students are expected to work at least for 15-20 hrs with an NGO. The interns are expected to work on projects like community surveys, educational workshops, or program implementation. With the training on the organization's mission and procedures paired with mentors for guidance. Engagement in fieldwork with communities and participation in research, data collection, and report preparation.	15
	.Total Lectures	30

SCHEME OF EXAMINATION Total Marks: 50



Continuous evaluation pattern.

Evaluation Criteria	Marks	
MCQ/ Class test	10	
Skit/ Short film/ content development in the form of posters, leaflets or any other form on NGO worked with collaboration	10	
Collaboration with NGO for any of the project from 20-30 hrs. per semester and detail report based on social internship and Viva	30	
Total	50	

References:

- · Brager, G., & Specht, H. (1973). Community organizing. New York: Columbia University Press
- Chambers, R. (1992). Rural Appraisal: Rapid, Relaxed and Participatory. Sussex: Institute of Development Studies 9
- Chatterjee, P. (1975). Towards a typological paradigm of community organization The Indian Journal of Social Work, XXXVI (1),1-14
- Dunham, A. (1958). Community Welfare Organization. Principles and practice. New York: Thomas Y. Crowell.
- Meenai, Z. (2007). Participatory Community work. New Delhi: Concept publications
- Ross, M.G. (1967). Community Organization; Theory, Principles, and Practice. New York: Harper & Row.
- Siddiqui, H.Y. (1997). Working with Communities: An Introduction to Community Work. New Delhi: Hira Publications.
- York, A. S. (1984). Towards a conceptual model of community social Work. The British Journal of Social Work, 14(3), 241-255.
- Wilson, G., & Ryland, G. (1949). Social group work practice: The creative use of the social process. Boston: Houghton Mifflin.
- Konopka, G. (1983). Social Group Work: A Helping Process (3rd Edition). New Jersey: Prentice Hall International Pathak, S. H. (1981).
- https://www.mudlle.ac.in



Co-Curricular Course in Cultural Activities

Course Code: U24CA2CC01 Course Type: Co-curricular

Credits: 2

Course Objectives:

The syllabus is aimed to achieve the following objectives:

- To train students in skills to plan, manage and implement various types of events and to enable them to
 effectively undertake any activity in the real world.
- · To develop a sense of discipline and commitment as an educated individual towards the society.
- To develop social values respecting differences among individuals, respecting diverse value and cultures.

Learning Outcome:

The learners will be able to:

- Learner will be able to solve problems utilizing various concepts, solutions etc.
- Learner will be able to understand the power of expressions listening to others, public speaking.
- Learner will be able to take initiatives and responsibilities, influencing others in working for a good purpose, taking accountability.

Unit No.	Topic	No. of Lectures required
Unit-I	Lectures:	5
	Event Communication & Presentation Skills.	
	2. Special Events, Research & Planning	
	3. Advance Event Accounting & Costing	
	Event Marketing, Advertising & PR Event Production & Logistics	
Unit-II	Practical Sessions: 1. Event Communication & Presentation Skills. 2. Special Events, Research & Planning 3. Advance Event Accounting & Costing	5.
	Event Marketing, Advertising & PR Event Production & Logistics	
	Department level Cultural activities/Performances	15
	Report Writing / Operations and Marketing	05
	TOTAL (HOURS)	30

	Semester - I
Course Name: CC in Cultural Activities	Course Code: U24CA2CC0
Course Type	Co-curricular
Focuses on	Skill Development
Caters to	Local
Total Lectures per week (1 Period is 60 minutes)	1
Credits	2

The scheme of Examination shall be divided as follows.

Continuous Evaluation Pattern

Description	Marks
Activity related work such as	10
Attending lectures Practical sessions	10
Seminars, Conference	10
Maintenance of work records and submission of activity report	10
Test/ Discussion/ Presentations /Viva-voce by faculty in charge	10
Total	50

References:

- 1. S.N. Maheshwari, Cost Accounting
- 2. B.M. Lal, Cost Accounting
- 3. Senge, Peter: The Learning Organization
- 4. Successful Event Management By Anton Shone & Bryn Parry
- 5. Event management, a professional approach By Ashutosh Chaturvedi



Co-Curricular Course in Sports

COURSE CODE: U24CC2PE01

Course Type: Co-curricular

Credits: 2

Course Objective:

- 1. Students will learn about the different cycles used in the training process.
- 2. To create norms and criterion reference standards, formative and summative evaluation.
- 3. To understand about different training cycles.

Course outcome:

- Students will understand the concept of talent identification and methodsused for talent development in sports.
- 2. Students will understand sports training and the different cycles used in thetraining process.
- 3. Students will understand different types and methods to develop
- 4. strength, endurance, and speed in sports training
- 5. Flexibility and coordinative ability.
- 6. Definition of Test, Measurement, and Evaluation.
- The difference between norms and criterion-referenced standards, formative and summative evaluation.

Sr. No.	Semester 3 Syllabus	No. of Lecture
	Unit - I: Test, Measurement and evaluation	
	Define test, measurement and evaluation Importance of Test, Measurement and evaluation in sports Classification of tests in Physical Education and sports. Test administration guidelines in Physical education and sports BMI, Waist Hip ratio, Skinfold measurement (3 sites)	15
	Unit II- Training in Sports	



Concept of talent identification and talent development insports. Introduction to the sports training cycle - Micro, Meso Macrocycle Types and methods to develop - Flexibility and coordinate, Ability Types and methods to develop - Strength, Endurance and speed.	15
.Total Lectures	30

Scheme of examinationTotal Marks: 50 Continuous evaluation pattern.

Evaluation Criteria	Marks
Sports training/practice/coaching sessions on a regular basis (choose any game/sport).	25
Participation in the organisation of sporting events, workshops, seminars, andso on	15
Participation/performance in sports events at the District, State, National, International, University, and Intercollegiate levels.	05
Performance in practical conducted during lectures/ timely submission ofassignments	05
Total	50

